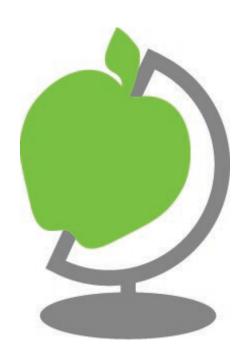
NAPERVILLE COMMUNITY UNIT SCHOOL DISTRICT 203



FY2024-2025 BUDGET

FINAL VERSION – JUNE 17, 2024

NAPERVILLE COMMUNITY UNIT SCHOOL DISTRICT 203

BUDGET

FOR FISCAL YEAR JULY 1, 2024 THROUGH JUNE 30, 2025

BOARD OF EDUCATION

	Term Expires
Melissa Kelley Black	2027
Charles Cush	2025
Kristin Fitzgerald	2025
Kristine Gericke	2027
Joe Kozminski	2027
Amanda McMillen	2025
Donna Wandke	2025

DISTRICT ADMINISTRATION FOR 2024-2025

Dan Bridges, Superintendent of Schools

Allison Boutet, Assistant Superintendent for Administrative Services/Junior High Schools

Michael Frances, Chief Financial Officer/CSBO

Chuck Freundt, Assistant Superintendent for Leadership and School Services

Dr. Rakeda Leaks, Executive Director of Diversity & Inclusion

Dr. Patrick Nolten, Assistant Superintendent for Assessment & Analytics

Jayne Willard, Assistant Superintendent for Curriculum & Instruction

Lisa Xagas, Assistant Superintendent for Strategy and Engagement

Dr. Mark Cohen, Deputy Superintendent

Melissa McHenry, Assistant Superintendent of Student Services

Dr. Meredith Haugens, Assistant Superintendent for Human Resources

Katie Matthews, Assistant Superintendent for Administrative Services/Elementary Schools

NOTICE OF PUBLIC HEARING

NOTICE IS HEREBY GIVEN by the Board of Education of Naperville Community Unit School District 203, in the counties of DuPage and Will, State of Illinois, that the proposed budget for said School District for the fiscal year beginning July 1, 2024 and ending June 30, 2025, will be on file and conveniently available for public inspection at the Administrative Center Office, 203 W. Hillside Road, Naperville, Illinois; Nichols Library, 200 W. Jefferson Street, Naperville, Illinois; and Naper Boulevard Library, 2035 S. Naper Boulevard, Naperville, Illinois, from May 10, 2024 until June 17, 2024. The proposed budget will also be available for public inspection on the School District's website at https://www.naperville203.org/Page/2946.

NOTICE IS FURTHER HEREBY GIVEN that a public hearing on said budget will be held at 7:00 p.m. or soon thereafter, on the 17th day of June, 2024 at the District Administration Center, 203 Hillside Road, Naperville, Illinois.

Dated this 6th day of May, 2024.

Board of Education of School District 203, in the counties of DuPage and Will, State of Illinois.

By: Susan Patton, Secretary

Introduction to Naperville CUSD 203

Naperville Community Unit School District 203 was created by referendum in June of 1972, with the first Board of Education elected in August of 1972. The former Elementary District 78 and High School District 107 were dissolved to create Unit District 203, although a portion of High School District 107 was included in Unit District 204. The total numbers served by the new unit district were 5,865 elementary and junior high, 3,204 high school, and 87 special education students.

Naperville Community Unit School District 203 serves 32 square miles including parts of Naperville, Lisle, Woodridge, Bolingbrook, and Warrenville within DuPage and Will Counties. The district provides for more than 16,000 students in one Early Childhood Center, 14 elementary schools, five junior high schools, two high schools, and one Connections program. It is the eighth largest school district in Illinois.

Budget Overview

The District budget is prepared using fund accounting as prescribed by Governmental Accounting Standards Board (GASB) in accordance with state laws, regulations promulgated by the Illinois State Board of Education (ISBE), and Generally Accepted Accounting Principles (GAAP).

- Total Budget Revenue = \$344,250,210; 5.78% increase over the prior year's amended budget
- Total Budget Expenditures = \$356,284,065; 5.15% increase over the prior year's amended budget
- Net Change in Fund Balance = (\$12,033,855)
- Estimated Ending Fund Balance as of June 30, 2024 = \$112,351,393

Budget Background

Over the last several months, Administration has been working to develop the Fiscal Year 2024-2025 Budget, which is based, in part, on the District's Five-Year Financial Forecasting model. Staffing recommendations and new initiatives were incorporated into the tentative budget for FY24. They are summarized below.

Staffing Changes:

The largest budget item is personnel costs which make up over 77% of total expenditures. Administration evaluated all aspects of staffing and recommends the following Budget Initiatives.

The following table expresses the EC-12 and district special education staffing allocation plan that was presented to the Board of Education in March 2024.

Level	2023-2024 Actual	2024-2025 Projected	Difference
Early Childhood	26.00	22.00	(4.00)
Elementary Schools	589.02	596.12	7.11
Junior High Schools	329.08	331.25	2.18
High Schools	425.90	430.30	4.40
Student Services (District Level)	214.70	217.70	3.00
Total	1,584.70	1,597.37	12.68

Other Staffing/Personnel Initiates

Instructional Technology Coordinator – This position is a strategic response to the existing gaps in instructional technology and will support the seamless integration of technology into the curriculum. This role is essential for ensuring the student experience aligns to the current technological landscape by providing specialized support, enhancing professional learning, and ensuring that technology aligns with educational goals.

Technical Theater Director – This position will provide technical expertise and assistance to staff, students, and community groups in the use of the theaters at each High School. Through changes of current job titles and responsibilities, this will be accomplished with 1.0 additional FTE.

Facility Manager Secretaries (NCHS & NNHS) – Increase pay classification from Department Secretary to Senior Secretary.

Connections Secretary – Increase pay classification from Senior Secretary to Executive Senior Secretary.

Additional Stipends – Increase number of stipends at the Junior High Schools for Band, Orchestra and Choir.

Other Budget Initiatives:

High School Art iPads – Each high school will receive two carts of 30 iPads, drawing styluses, and drawing software. This will give students hands-on experience with the tools used by art and design professionals.

Centegix Safety Platform – This solution will provide a panic button device to every staff member. This platform is compatible with our current mass notification system as well as our first responders 911 system.

Additional School Resource Officer – Given increased responsibilities, like behavior threat assessments, there is a need to increase the number of school resource officers that support our Elementary and Junior High Schools.

MagicSchool AI – This is a collection of AI-powered tools for lesson planning, creating assessments and newsletters, and other classroom tasks available to all staff.

High School Production Rights and Scripts – Additional District allocation to assist High Schools with covering the costs of rights and other expenses required to stage play and musical productions.

Elementary classroom furniture – We will begin a process to begin to replace worn and outdated furniture in each of the 14 elementary schools as Capital Projects dollars are available.

Increased Capital Budget – This \$1 million increase to our annual capital spend is not merely a response to inflationary pressures over the past few years, but a strategic investment in our district's facilities and future. It is imperative to address deferred maintenance and to make necessary upgrades that align with our vision for transformative learning environments.

Future Trends

Enrollment:

District student enrollment has decreased by several hundred students over the past five years. Current forecasts indicate that overall enrollment to be generally stable for the foreseeable future at the Elementary and High School levels along with slight increases at the Junior High level.

Labor Agreements:

The District has current labor agreements with the following unions:

- Naperville Unit Education Association (NUEA) contract expires June 30, 2025.
- Naperville Education Support Professionals Association (NESPA) contract expires June 30, 2024.
- Naperville Transportation Association (NTA) contract expires June 30, 2026.
- Naperville Unit Maintenance Association (NUMA) contract expires June 30, 2027.

BUDGET OVERVIEW

THIS BUDGET HAS BEEN PREPARED IN COMPLIANCE WITH THE ACCOUNTING STRUCTURE SPECIFIED IN THE <u>Illinois Program Accounting Manual</u> issued by the Illinois State Board of Education. All public school districts in Illinois are required to follow this structure in accounting for revenues and expenditures.

This document is an attempt to provide the general public with comparative financial information on the school district for a three-year span of time.

REVENUES are presented by fund and are classified as follows:

Classification	Source	Description
Local	1000's	Property taxes, tuition, interest on investments, fees, corporate personal property taxes, and donation
State	3000's	General and categorical aid
Federal	4000's	Categorical aid
Other	7000's	Transfers from other funds

EXPENDITURES are presented by fund and program (or service) and are classified as follows:

Classification	Object/Source	Description
Salaries	1000's	All employee wages
Employee Benefits	2000's	Life, medical, dental, disability insurance, social security, Medicare, and retirement fund payments, etc.
Purchased Services	3000's	Consultants, tutors, audit and legal services, athletic officials, repair and maintenance of equipment, rentals, security, travel, postage, advertising, information services, insurance
Supplies	4000's	Supplies, textbooks, periodicals, software
Capital Outlay	5000's	Equipment > \$5,000 per unit / each
Other/Tuition	6000's	In-service, membership fees, refunds, and vocational and special education tuition
Non-Capitalized Equipment	7000's	Equipment < \$5,000 per unit / each
Transfers	8000's	Transfers to other funds

FY 2025 NAPERVILLE C.U.S.D. 203 ALL FUNDS BUDGET SUMMARY

		FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
REVENUE							
LOCAL [1] STATE [2] FEDERAL	\$	286,481,633 21,414,615 13,898,393	\$	294,218,286 22,249,500 9,543,200	\$	312,514,739 22,242,800 9,492,671	6.22% -0.03% -0.53%
TOTAL REVENUE:	\$	321,794,641	\$	326,010,986	\$	344,250,210	5.59%
EXPENDITURES							
SALARIES EMPLOYEE BENEFITS [2] PROF. SERVICES SUPPLIES CAPITAL OUTLAY TUITION/OTHER [1] NON CAPITAL EQUIPMENT CONTINGENCY	\$	194,195,660 47,605,569 26,514,421 14,444,460 12,426,453 11,147,684 6,931,306	\$	207,918,900 54,432,539 24,874,736 15,830,335 18,028,924 10,933,066 6,826,500	\$	218,636,166 56,338,084 26,133,071 16,387,859 21,019,400 9,334,750 8,434,735	5.15% 3.50% 5.06% 3.52% 16.59% -14.62% 23.56%
TOTAL EXPENDITURES:	\$	313,265,552	\$	338,845,000	\$	356,284,065	5.15%
OTHER FINANCING SOURCES (USES) TRANSFERS IN TRANSFERS OUT	\$	13,440,806 13,440,806	\$	92,849,825 92,849,825	\$	1,213,250 1,213,250	-98.69% -98.69%
	_	, ,	•	, ,	•	1,210,200	30.0070
TOTAL SOURCES (USES):	\$	-	\$	-	\$	-	-
NET CHANGE IN FUND BALANCE:		8,529,089		(12,834,014)		(12,033,855)	
FUND BALANCE @ END OF YEAR:	\$	137,219,262	\$	124,385,248	\$	112,351,393	

Note [1]: Does not include dollars received or spent for Student Activity purposes

Note [2]: Does not include TRS On-Behalf Payments made by the State of Illinois to TRS

FY 2025 NAPERVILLE C.U.S.D 203 ALL FUND SUMMARY

FUND	EDUCATION	CAFETERIA	O&M [3]	DEBT S\	/S. TRANS.	IMRF/SS	CAP PROJ	W.C.	TORT	TOTAL
REVENUE										
LOCAL [1]	\$251,234,014	\$ 3,750,000	\$32,339,608	\$	- \$10,291,52	2 \$10,657,932	\$ 1,400,000	\$ 1,121,725	\$ 1,719,938	\$ 312,514,739
STATE [2]	17,352,800	15,000	-		- 4,875,00	0 -	-	-	-	22,242,800
FEDERAL	7,317,500	2,103,421	-	71,	750		-	-	-	9,492,671
TOTAL:	\$275,904,314	\$ 5,868,421	\$32,339,608	\$ 71,	750 \$15,166,52	2 \$10,657,932	\$ 1,400,000	\$ 1,121,725	\$ 1,719,938	\$ 344,250,210
EXPENDITURES										
SALARIES	\$201,538,066	\$ 1,275,000	\$10,827,100	\$	- \$ 4,996,00	0 \$ -	\$ -	\$ -	\$ -	\$ 218,636,166
BENEFITS [2]	41,119,644	7,900	3,200,400		- 1,836,60	0 10,173,540	-	-	-	56,338,084
PROF. SERVICES	9,183,700	4,765,721	4,970,150		- 5,547,50	0 -	-	-	1,666,000	26,133,071
SUPPLIES	10,037,359	22,000	5,462,500		- 866,00	0 -	-	-	-	16,387,859
CAPITAL OUTLAY	649,400	25,000	7,395,000		- 2,950,00	0 -	10,000,000	-	-	21,019,400
TUITION/OTHER [1]	8,049,350	-	100	1,285,	000 30	0 -	-	-	-	9,334,750
NON CAP EQUIP	7,623,525	10,000	800,110		- 1,10	0 -	-	-	-	8,434,735
CONTINGENCY	-	-	-		-		-	-	-	-
TOTAL:	\$278,201,044	\$ 6,105,621	\$32,655,360	\$ 1,285,	000 \$16,197,50	0 \$10,173,540	\$10,000,000	\$ -	\$ 1,666,000	\$ 356,284,065
TRANSFER IN (OUT)	(1,213,250)		-	1,213,	250		-			-
NET CHANGE IN FB:	(3,509,980)	(237,200)	(315,752)		- (1,030,97	8) 484,392	(8,600,000)	1,121,725	53,938	(12,033,855)
FB @ END OF YEAR:	\$ 42,735,568	\$ 3,973,729	\$ 8,092,001	\$ 553,	777 \$ 9,484,52	8 \$ 2,455,813	\$41,479,228	\$ 2,895,756	\$ 680,993	\$ 112,351,393

Note [1]: Does not include dollars received or spent for Student Activity purposes

Note [2]: Does not include TRS On-Behalf Payments made by the State of Illinois to TRS

Note [3]: Includes Land/Cash Sub-Fund

EDUCATIONAL FUND

The Educational Fund contains the greatest variety and largest volume of financial transactions recorded by the school district. Approximately 80 percent of the total expenditures, in any fiscal year, are charged to this fund. The Educational Fund expenditures include salaries and benefits for certified and educational support personnel, purchased services, supplies, textbooks, instructional equipment, and tuition.

REVENUE

- LOCAL REVENUE is derived primarily from property taxes. Other significant sources include Corporate Personal Property Replacement Taxes (CPPRT) and student fees.
- **STATE REVENUE** is derived from the Evidence Based Funding Model, which may be expended in the manner deemed most appropriate by the school district, and categorical aid, which must be expended for specific purposes.
- **FEDERAL REVENUE** is derived entirely from categorical aid and, therefore, must be expended for specific purposes.

EXPENDITURES

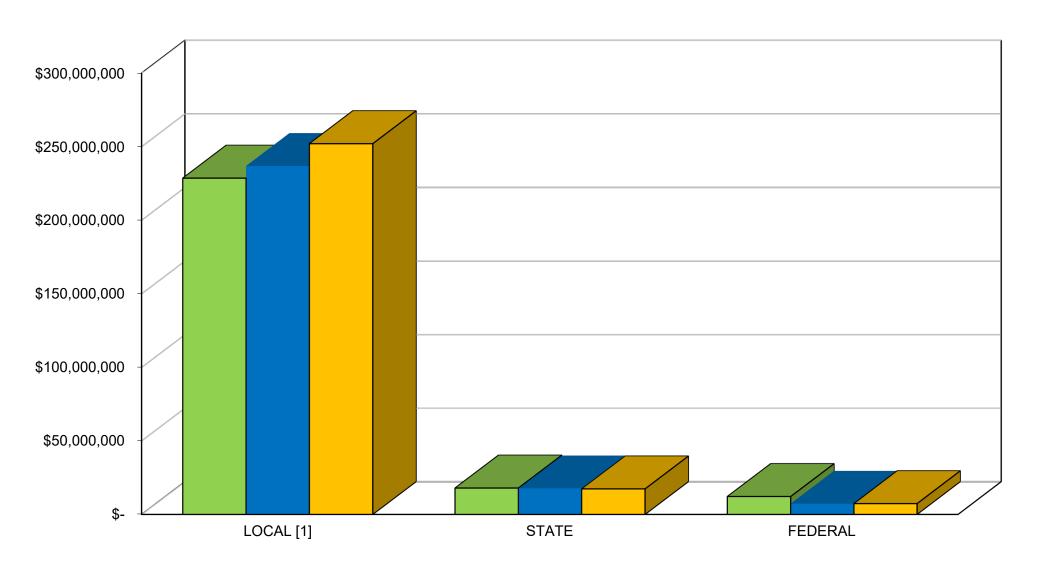
- Budgeted **SALARY** expenditures reflect negotiated increases, as well as the addition of certified staff, and various educational support personnel.
- Budgeted **BENEFIT** expenditures include medical, dental, life, and long-term disability insurance costs, and pension & annuity payments.
- Budgeted **PROFESSIONAL SERVICES** include outside professional services, legal services, auditing, travel, printing, postage, and copier usage expenditures.
- Budgeted **SUPPLY** expenditures include consumable supplies such as paper, paint, and textbook acquisitions.
- Budgeted **CAPITAL OUTLAY** expenditures are for equipment acquisitions that are greater than \$5000 per unit.
- Budgeted **NON-CAPITALIZED EQUIPMENT** expenditures are for equipment acquisitions that are under \$5000 per unit.
- Budgeted **TUITION** expenditures reflect costs associated with special education and vocational education students attending classes at non-district facilities.

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE					
LOCAL [1]	\$ 228,628,724	\$	236,932,266	\$ 251,234,014	6.04%
STATE	17,936,335		17,744,300	17,352,800	-2.21%
FEDERAL	12,169,949		7,317,500	7,317,500	0.00%
TOTAL REVENUE	\$ 258,735,007	\$	261,994,066	\$ 275,904,314	5.31%
EXPENDITURES					
SALARIES	\$ 177,781,455	\$	191,386,500	\$ 201,538,066	5.30%
EMPLOYEE BENEFITS	34,783,745		39,296,200	41,119,644	4.64%
PROF. SERVICES	10,171,402		9,247,176	9,183,700	-0.69%
SUPPLIES	8,028,720		9,701,835	10,037,359	3.46%
CAPITAL OUTLAY	581,483		533,964	649,400	21.62%
TUITION/OTHER [1]	7,927,079		8,090,700	8,049,350	-0.51%
NON CAPITAL EQUIPMENT	6,197,397		6,259,400	7,623,525	21.79%
CONTINGENCY	-		-	-	-
TOTAL EXPENDITURES	\$ 245,471,282	\$	264,515,775	\$ 278,201,044	5.17%
OTHER FINANCING USES					
TRANSFER TO O&M	\$ _	\$	24,000,000	\$ -	-100.00%
TRANSFER TO DEBT SERVICE	3,062,345		2,724,825	1,213,250	-55.47%
TOTAL USES	\$ 3,062,345	\$	26,724,825	\$ 1,213,250	-95.46%
TOTAL EXPENDITURES &					
OTHER FINANCING USES:	\$ 248,533,627	\$	291,240,600	\$ 279,414,294	-4.06%
NET CHANGE IN FUND BALANCE:	10,201,381		(29,246,534)	(3,509,980)	
FUND BALANCE @ END OF YEAR:	75,492,082		46,245,548	42,735,568	

Note [1]: Does not include dollars received or spent for Student Activity purposes

EDUCATION FUND REVENUE COMPARISON

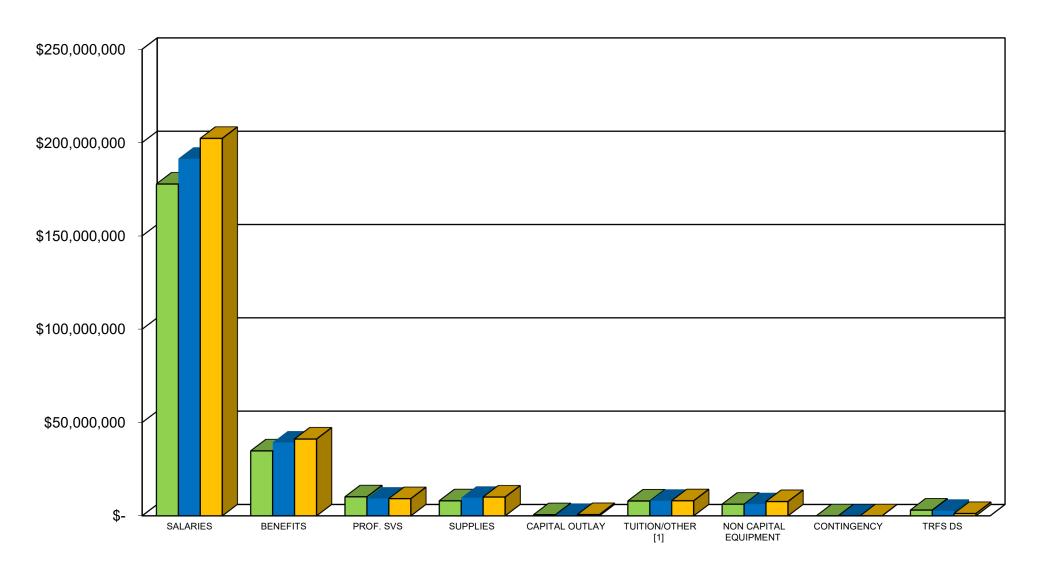
■FY23 Actual ■FY24 Amended Budget ■FY25 Budget



SOURCE OF FUNDS

EDUCATION FUND EXPENDITURE COMPARISON

■FY23 Actual ■FY24 Amended Budget ■FY25 Budget



		FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
REVENUE							
LOCAL SOURCES							
1110 GENERAL LEVY	\$	176,222,475	\$	186,207,740	\$	197,310,746	5.96%
1140 SPEC. ED. LEVY		36,445,117		38,482,412		40,678,517	5.71%
1230 C.P.P.R.T.		4,749,952		3,801,000		4,800,000	26.28%
1310 REGULAR TUITION		287,602		312,000		312,000	0.00%
1321 SUMMER SCH. TUITION		710,842		663,000		697,000	5.13%
1510 EARNED INTEREST		5,023,683		3,000,000		3,000,000	0.00%
1711 ATHLETIC ADMISSIONS		125,698		77,500		110,000	41.94%
1712 ADMISSIONS - OTHER		62,627		54,000		75,000	38.89%
1720 STUDENT FEES		1,746,939		1,741,064		1,661,064	-4.59%
1730 OTHER FEES		184,798		157,550		157,550	0.00%
1810 TEXTBOOK FEES		941,802		928,700		1,008,600	8.60%
1900 OTHER LOCAL		2,127,190		1,507,300		1,423,537	-5.56%
TOTAL LOCAL:	\$	228,628,724	\$	236,932,266	\$	251,234,014	6.04%
STATE SOURCES							
3001 EVIDENCE BASED FUNDING	\$	12,699,432	\$	12,700,000	\$	12,712,000	0.09%
3099 ALOP ROE	·	1,077,058		1,077,000		1,077,000	0.00%
3100 SPECIAL EDUCATION - PRIVATE		2,005,499		1,600,000		1,900,000	18.75%
3120 SPECIAL EDUCATION - ORPHANAG		246,967		300,000		150,000	-50.00%
3370 DRIVER ED AID		95,381		110,000		75,000	-31.82%
3705 EARLY CHILDHOOD		1,629,461		1,782,300		1,266,300	-28.95%
3999 OTHER		182,537		175,000		172,500	-1.43%
TOTAL STATE:	\$	17,936,335	\$	17,744,300	\$	17,352,800	-2.21%
FEDERAL SOURCES							
4300 TITLE I	\$	795,139	\$	700,000	\$	700,000	0.00%
4600 IDEA	Φ	5,358,626	Ф	5,206,500	Ф	5,156,500	-0.96%
4600 IDEA 4999 OTHER		, ,					-0.96% 3.54%
4999 OTHER		6,016,184		1,411,000		1,461,000	3.34%
TOTAL FEDERAL:	\$	12,169,949	\$	7,317,500	\$	7,317,500	0.00%

		FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
OTHER SOURCES							
7100 TRANSFERS IN	\$	_	\$	_	\$	_	-
7120 RECEIPT OF WORKING CASH	•	_	•	-	•	-	-
7210 PRINCIPAL ON BONDS SOLD		-		-		-	-
7990 CAPITAL LEASE PROCEEDS		-		-		-	-
7999 OTHER FINANCING SOURCES		-		-		-	-
TOTAL OTHER:	\$	-	\$	-	\$	-	-
TOTAL REVENUE	\$	258,735,007	\$	261,994,066	\$	275,904,314	5.31%

				FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
EXPENDITUR	RES								
PROGRAM:	1100	REGULAR EDUCATION							
	1000	SALARIES	\$	80,841,460	\$	87,294,900	\$	92,418,400	5.87%
	2000	BENEFITS		14,240,409		14,795,200		15,569,530	5.23%
	3000	PROF. SERVICES		1,084,109		1,215,450		1,209,100	-0.52%
		SUPPLIES		4,311,973		5,152,445		5,372,658	4.27%
		CAPITAL OUTLAY		325,021		141,964		272,000	91.60%
		OTHER		7,232		25,000		8,000	-68.00%
	7000	NON CAPITAL EQUIPMENT	_	4,528,855	•	4,963,200	_	6,154,825	24.01%
		TOTAL:	\$	105,339,060	\$	113,588,159	\$	121,004,513	6.53%
PROGRAM:	1200	SPECIAL EDUCATION							
	1000	SALARIES	\$	25,502,305	\$	27,949,200	\$	29,110,000	4.15%
	2000	BENEFITS		5,760,434		8,077,000		8,440,629	4.50%
	3000	PROF. SERVICES		350,440		338,000		407,500	20.56%
	4000	SUPPLIES		378,626		710,950		639,950	-9.99%
	5000	CAPITAL OUTLAY		77,041		79,000		86,000	8.86%
		OTHER		19,784		31,000		31,000	0.00%
	7000	NON CAPITAL EQUIPMENT		3,717		14,700		14,700	0.00%
		TOTAL:	\$	32,092,347	\$	37,199,850	\$	38,729,779	4.11%
PROGRAM:	1400	VOCATIONAL EDUCATION							
	1000	SALARIES	\$	3,815,209	\$	4,047,000	\$	4,281,978	5.81%
	2000	BENEFITS		471,823		582,500		611,850	5.04%
	3000	PROF. SERVICES		26,827		40,000		40,000	0.00%
		SUPPLIES		129,186		109,610		104,545	-4.62%
		CAPITAL OUTLAY		100,530		95,000		94,000	-1.05%
		OTHER		-		-		-	-
	7000	NON CAPITAL EQUIPMENT		-		-		-	-
		TOTAL:	\$	4,543,575	\$	4,874,110	\$	5,132,373	5.30%
PROGRAM:	1500	INTERSCHOLASTICS							
	1000	SALARIES	\$	4,553,466	\$	4,951,000	\$	4,896,100	-1.11%
	2000	BENEFITS		121,182		254,100		261,380	2.87%
		PROF. SERVICES		441,855		400,550		458,250	14.41%
		SUPPLIES		249,605		244,750		266,250	8.78%
		CAPITAL OUTLAY		-		5,000		5,000	0.00%
		OTHER		174,950		142,600		195,600	37.17%
	7000	NON CAPITAL EQUIPMENT		88,249		29,500		29,500	0.00%
		TOTAL:	\$	5,629,307	\$	6,027,500	\$	6,112,080	1.40%

			FY 2023 ACTUAL	FY 2	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
PROGRAM:	1600 SUMMER SCHOOL							
	1000 SALARIES 2000 BENEFITS	\$	2,104,579 40,298	\$	1,542,000 38,900	\$	1,542,000 40,880	0.00% 5.09%
	3000 PROF. SERVICES 4000 SUPPLIES		107,248 142,681		50,000 33,000		50,000 80,000	0.00% 142.42%
	5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT		19,088 -		20,000		20,000	0.00%
	TOTAL:	\$	2,413,893	\$	1,683,900	\$	1,732,880	2.91%
PROGRAM:	1650 GIFTED							
	1000 SALARIES 2000 BENEFITS	\$	2,649,794 386,769	\$	2,812,000 475,300	\$	2,975,100 499,120	5.80% 5.01%
	3000 PROF. SERVICES		-		-		-	-
	4000 SUPPLIES 5000 CAPITAL OUTLAY		-		-		-	-
	6000 OTHER		-		-		-	-
	7000 NON CAPITAL EQUIPMENT	_	-	•	-	•		-
	TOTAL:	\$	3,036,563	\$	3,287,300	Đ	3,474,220	5.69%
PROGRAM:	1800 ENGLISH LANGUAGE LEAR	NERS						
	1000 SALARIES	\$	8,084,154	\$	8,381,400	\$	8,851,245	5.61%
	2000 BENEFITS		1,618,920		1,625,900		1,707,720	5.03%
	3000 PROF. SERVICES 4000 SUPPLIES		20,000 73,459		59,000		100,000	- 69.49%
	5000 CAPITAL OUTLAY		73,439		39,000		-	-
	6000 OTHER		-		-		-	-
	7000 NON CAPITAL EQUIPMENT	•	0.700.522	•	-	•	- 40 CEO OCE	- - 00%
	TOTAL:	\$	9,796,533	\$	10,066,300	\$	10,658,965	5.89%
PROGRAM:	1900 ALTERNATE PLACEMENTS							
	1000 SALARIES 2000 BENEFITS	\$	15,223 183	\$	10,000 2,100	\$	39,000 2,250	290.00% 7.14%
			_		-		_	_
	3000 PROF. SERVICES							_
	4000 SUPPLIES		-		-		-	-
			- - 7,424,092 -		7,600,000		7,550,000 -	-0.66%

			FY 2023 ACTUAL	FY 2	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE	
PROGRAM:	2110 ATTENDANCE & SOCIAL WORK SERVICES								
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT TOTAL:		4,187,401 765,705 26,325 2,990 -		4,501,200 679,500 18,000 3,000 - - - 5,201,700		4,766,793 714,210 15,000 3,000	5.90% 5.11% -16.67% 0.00% -	
	IOIAL:	\$	4,982,420	\$	5,201,700	Þ	5,499,003	5.72%	
PROGRAM:	2120 GUIDANCE								
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT TOTAL:	\$	4,036,396 599,843 8,462 6,369 - - - 4,651,070		4,228,600 782,900 10,000 12,000 - - - 5,033,500		4,426,328 822,190 10,000 12,000 - - - 5,270,518	4.68% 5.02% 0.00% 0.00% - - - 4.71%	
PROGRAM:	2130 HEALTH SERVICES								
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT TOTAL:	\$	3,595,474 666,680 1,416,794 22,922 - - - 5,701,870		4,213,800 713,200 514,000 32,000 - - - 5,473,000	\$	4,322,600 728,940 504,000 32,000 - - 5,587,540	2.58% 2.21% -1.95% 0.00% - - - 2.09%	
PROGRAM:	2140 PSYCHOLOGICAL SERVICE	ES							
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT	\$	4,104,538 656,433 224,019 - -	\$	4,717,200 743,600 275,000 - -	\$	4,991,000 781,620 275,000 - -	5.80% 5.11% 0.00% - -	
	TOTAL:	\$	4,984,989	\$	5,735,800	\$	6,047,620	5.44%	

			FY 2023 ACTUAL	FY 2	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
PROGRAM:	2150 SPEECH PATHOLOGY & A	UDIOLO	OGY SERVICES	3			
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES	\$	4,045,955 663,282 130,541 167	\$	4,269,400 752,000 285,000 700	\$ 4,516,800 790,370 289,000 700	5.79% 5.10% 1.40% 0.00%
	5000 CAPITAL OUTLAY 6000 OTHER	-	-		-	-	-
	7000 NON CAPITAL EQUIPMENT TOTAL:	\$	4,839,944	\$	5,307,100	\$ 5,596,870	5.46%
PROGRAM:	2190 SRO / SAFETY DIRECTOR	5					
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES	\$	149,157 1,660 444,301	\$	103,100 900 320,000	\$ 161,200 940 380,000	56.35% 4.44% 18.75%
	4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER						
	7000 NON CAPITAL EQUIPMENT TOTAL:	\$	- 595,118	\$	424,000	\$ 542,140	27.86%
PROGRAM:	2210 IMPROVEMENT OF INSTRI	JCTION	AL SERVICES				
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES	\$	5,804,518 876,566 682,139	\$	7,213,600 1,126,800 951,400	\$ 7,605,765 1,167,030 1,004,900	5.44% 3.57% 5.62%
	4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT	-	135,993 - - 396,297		226,500 150,000 - 155,000	240,500 150,000 - 155,000	6.18% 0.00% - 0.00%
	TOTAL:	\$	7,895,513	\$		\$ 10,323,195	5.09%
PROGRAM:	2220 EDUCATIONAL MEDIA SER	RVICES					
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY	\$	4,101,441 1,067,270 222,549 162,864	\$	4,251,300 1,442,800 200,000 169,280	\$ 4,532,720 1,536,340 227,000 177,680	6.62% 6.48% 13.50% 4.96%
	6000 OTHER	-	-		430,000	607,000	-

				FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
PROGRAM:	2230 ASS	SESSMENT & TESTING							
	1000 SAL	ARIES	\$	261,577	\$	439,500	\$	459,552	4.56%
	2000 BEN		·	105,724	•	165,500	•	173,830	5.03%
		OF. SERVICES		288,912		365,000		346,000	-5.21%
	4000 SUF			34,014		51,000		55,000	7.84%
	5000 CAF	PITAL OUTLAY		-		· -		· -	-
	6000 OTH	HER		-		250		250	0.00%
	7000 NOI	N CAPITAL EQUIPMENT		-		5,000		5,000	0.00%
		TOTAL:	\$	690,227	\$	1,026,250	\$	1,039,632	1.30%
PROGRAM:	2310 BO	ARD OF EDUCATION SER	VICES	3					
	1000 SAL	ARIFS	\$	125,252	\$	143,000	\$	152,900	6.92%
	2000 BEN		Ψ	46,483	Ψ	63,000	Ψ	66,100	4.92%
		OF. SERVICES		790,167		713,000		755,000	5.89%
	4000 SUF			18,390		11,000		19,000	72.73%
	5000 CAF	PITAL OUTLAY		-		, -		· -	_
	6000 OTH			94,874		60,000		60,000	0.00%
	7000 NOI	N CAPITAL EQUIPMENT		-		13,000		10,000	-23.08%
		TOTAL:	\$	1,075,165	\$	1,003,000	\$	1,063,000	5.98%
PROGRAM:	2320 EXE	ECUTIVE ADMINISTRATIO	N SEF	RVICES					
	1000 SAL	ARIES	\$	1,202,758	\$	1,122,400	\$	1,046,500	-6.76%
	2000 BEN		·	248,092		171,500	·	146,250	-14.72%
	3000 PRO	OF. SERVICES		69,614		52,800		59,300	12.31%
	4000 SUF	PPLIES		13,473		19,200		19,000	-1.04%
	5000 CAF	PITAL OUTLAY		-		-		_	-
	6000 OTH	HER N CAPITAL EQUIPMENT		12,251		3,000		5,000	66.67%
		TOTAL:	\$	1,546,187	\$	1,368,900	\$	1,276,050	-6.78%
PROGRAM:	2330 SPE	ECIAL AREA ADMINISTRA	TION	SERVICES					
	1000 SAL	ARIES	\$	635,573	\$	766,200	\$	879,051	14.73%
	2000 BEN		Ψ	166,588	Ψ	296,100	Ψ	230,560	-22.13%
						88,200			
		OF, SERVICES		110.908				88.700	0.00%
	3000 PRO	OF. SERVICES PPLIES		110,908 3.520				88,200 13.000	0.00% 66.67%
	3000 PRO 4000 SUF	PPLIES		110,908 3,520		7,800		13,000	66.67%
	3000 PRO 4000 SUF 5000 CAF	PPLIES PITAL OUTLAY							
	3000 PRO 4000 SUF 5000 CAF 6000 OTH	PPLIES PITAL OUTLAY				7,800		13,000	66.67%

			FY 2023 ACTUAL	FY 2	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
PROGRAM:	2410 OFFICE OF THE PRINCIPA	L SER\	/ICES					
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES	\$	9,259,944 2,964,492 87,266 10,479	\$	9,990,000 2,784,500 69,500 16,000	\$	10,520,259 2,883,860 79,500 30,000	5.31% 3.57% 14.39% 87.50%
	5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT		- 19,411 -		- - -		-	- - -
	TOTAL:	\$	12,341,592	\$	12,860,000	\$	13,513,619	5.08%
PROGRAM:	2490 OTHER SUPPORT SERVIC	ES - SC	CHOOL ADMINI	STRA	TION			
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES	\$	1,931,847 402,996 39,600	\$	1,696,000 410,400 56,000	\$	1,995,847 430,910 56,000	17.68% 5.00% 0.00%
	5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT		- - -		- - -		-	-
	TOTAL:	\$	2,374,443	\$	2,162,400	\$	2,482,757	14.81%
PROGRAM:	2510 DIRECTION OF BUSINESS	SUPPO	ORT SERVICES					
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY	\$	232,372 52,956 - -	\$	241,500 56,200 - -	\$	250,000 58,990 - -	3.52% 4.96% - -
	6000 OTHER 7000 NON CAPITAL EQUIPMENT TOTAL:		285,328	\$	- - 297,700	\$	308,990	- - 3.79%
			200,020	Ψ	201,100	Ψ	000,330	0.70
PROGRAM:	2520 FISCAL SERVICES							
	1000 SALARIES 2000 BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY	\$	505,127 89,839 148,861 9,019	\$	611,900 146,400 139,000 7,500	\$	600,000 153,600 143,000 10,000	-1.94% 4.92% 2.88% 33.33%
	6000 OTHER 7000 NON CAPITAL EQUIPMENT		4,181 -		4,850 -		4,000	-17.53% -
	TOTAL:	\$	757,027	\$	909,650	\$	910,600	0.10%

			FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
PROGRAM:	2540 DATA/PHONE LINES							
	1000 SALARIES 2000 BENEFITS	\$	-	\$	-	\$	-	-
	3000 PROF. SERVICES		1,206,795		1,000,000		956,800	-4.32%
	4000 SUPPLIES		2,621		2,000		1,500	-25.00%
	5000 CAPITAL OUTLAY		-		10,000		-	-100.00%
	6000 OTHER		<u>-</u>		-		-	
	7000 NON CAPITAL EQUIPMENT	_	291,371	•	459,000	•	460,000	0.22%
	TOTAL:	\$	1,500,787	*	1,471,000	\$	1,418,300	-3.58%
PROGRAM:	2552 TRANSPORTATION SERVICE	ES						
	1000 SALARIES	\$	-	\$	-	\$	-	-
	2000 BENEFITS		-		-		-	-
	3000 PROF. SERVICES 4000 SUPPLIES		_		-		-	-
	5000 CAPITAL OUTLAY		_		-		_	_
	6000 OTHER		-		-		_	-
	7000 NON CAPITAL EQUIPMENT		-		-			-
	TOTAL:	\$	-	\$	-	\$	-	-
PROGRAM:	2560 FOOD SERVICES							
	1000 SALARIES	\$	522	\$	-	\$	-	-
	2000 BENEFITS		7		-		-	-
	3000 PROF. SERVICES 4000 SUPPLIES		- 53 230		- 58 000		39,500	- -31.90%
	5000 CAPITAL OUTLAY		53,230		58,000		39,300	-31.90%
	6000 OTHER		_		-		_	_
	7000 NON CAPITAL EQUIPMENT		-		-		_	-
	TOTAL:	\$	53,758	\$	58,000	\$	39,500	-31.90%
PROGRAM:	2570 INTERNAL SERVICES							
	1000 SALARIES	\$	194,560	\$	189,300	\$	-	-100.00%
	2000 BENEFITS		67,295		8,600		-	-100.00%
	3000 PROF. SERVICES		1,325		- 04 000		-	4.000/
	4000 SUPPLIES 5000 CAPITAL OUTLAY		81,985		81,000		80,000	-1.23%
	6000 OTHER		-		-		-	-
	7000 NON CAPITAL EQUIPMENT		-		-		-	-
	TOTAL:	\$	345,165	\$	278,900	\$	80,000	-71.32%

			FY 2023 ACTUAL	F١	/ 2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
PROGRAM:	2630 INFORMATION SERVICES							
	1000 SALARIES 2000 BENEFITS	\$	118,237 21,935	\$	112,800	\$	5,000	-95.57% -
	3000 PROF. SERVICES		63,406		44,500		55,500	24.72%
	4000 SUPPLIES		65,963		75,000		75,000	0.00%
	5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT		2,881 -		3,000		3,000	0.00%
	TOTAL:	\$	272,422	\$	235,300	\$	138,500	-41.14%
PROGRAM:	2640 STAFF SERVICES							
	1000 SALARIES	\$	1,183,226	\$	1,098,500	\$	1,143,018	4.05%
	2000 BENEFITS		1,765,597		2,367,800		2,380,150	0.52%
	3000 PROF. SERVICES		70,069		81,500		88,000	7.98%
	4000 SUPPLIES		1,029		2,000		2,000	0.00%
	5000 CAPITAL OUTLAY 6000 OTHER		3,553		1,500		2,000	33.33%
	7000 NON CAPITAL EQUIPMENT		-		-		-	-
	TOTAL:	\$	3,023,474	\$	3,551,300	\$	3,615,168	1.80%
PROGRAM:	2660 DATA PROCESSING SERVICE	S						
	1000 SALARIES	\$	2,507,074	\$	2,453,100	\$	2,534,635	3.32%
	2000 BENEFITS		470,650		509,900		574,250	12.62%
	3000 PROF. SERVICES		1,285,902		1,111,000		824,500	-25.79%
	4000 SUPPLIES		1,957,673		2,471,750		2,534,500	2.54%
	5000 CAPITAL OUTLAY		78,891		50,000		40,000	-20.00%
	6000 OTHER 7000 NON CAPITAL EQUIPMENT		456,928		190,000		187,500	-1.32%
	TOTAL:	\$	6,757,119	\$	6,785,750	\$	6,695,385	-1.33%
PROGRAM:	2900 OTHER SUPPORT SERVICES							
		•	4 404 000	•	1 000 100	•	4 075 075	44.000/
	1000 SALARIES	\$	1,164,298	\$		\$	1,375,275	14.60%
	2000 BENEFITS 3000 PROF. SERVICES		262,306 636,857		54,100 633,276		185,810 604,150	243.46% -4.60%
	4000 SUPPLIES		24,911		14,850		12,600	-4.60% -15.15%
	5000 CAPITAL OUTLAY		27,511		14,000		12,000	-13.1370
	6000 OTHER		-		500		500	0.00%
	7000 NON CAPITAL EQUIPMENT TOTAL :	\$	2,088,372	\$	1,902,826	\$	2,178,335	- 14.48%

				FY 2023 ACTUAL	FY 2	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
PROGRAM:	3000	COMMUNITY SERVICES						
	1000	SALARIES	\$	868,020	\$	836,500	\$ 1,139,000	36.16%
	2000	BENEFITS		181,331		169,500	160,335	-5.41%
	3000	PROF. SERVICES		186,112		276,000	258,000	-6.52%
	4000	SUPPLIES		135,578		131,500	116,976	-11.04%
	5000	CAPITAL OUTLAY		-		-	_	-
	6000	OTHER		1,180		2,000	5,000	150.00%
	7000	NON CAPITAL EQUIPMENT		-		-	-	-
		TOTAL:	\$	1,372,220	\$	1,415,500	\$ 1,679,311	18.64%
	3000 4000 5000 6000	BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY TUITION/OTHER NON CAPITAL EQUIPMENT		- - - 6,684 -		- - - 5,000	5,000	- - - 0.00% -
		TOTAL:	\$	6,684	\$	5,000	\$ 5,000	0.00%
PROGRAM:	4220	PAYMENTS FOR TUITION PR	OGR	AMS				
		SALARIES	\$	-	\$	-	\$ -	-
		BENEFITS		-		-	-	-
		PROF. SERVICES		-		-	-	-
	4000			_		_	_	
		SUPPLIES						-
	5000	CAPITAL OUTLAY		<u>-</u>		_	_	-
	5000 6000	CAPITAL OUTLAY TUITION/OTHER		1,121		19,000	- 10,000	- -47.37%
	5000 6000	CAPITAL OUTLAY	\$	1,121 - - 1,121		-	\$ 10,000	-47.37% -4 7.37% -

			FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
PROGRAM:	4240 PAYMENTS FOR TECH PR	OGRAN	IS				
	1000 SALARIES	\$	-	\$	-	\$ -	-
	2000 BENEFITS		-		-	-	-
	3000 PROF. SERVICES		-		-	-	-
	4000 SUPPLIES		-		-	-	-
	5000 CAPITAL OUTLAY		405 707		472.000	450,000	42.200/
	6000 TUITION/OTHER 7000 NON CAPITAL EQUIPMENT		135,797		173,000	150,000	-13.29%
	TOTAL:	\$	135,797	\$	173,000	\$ 150,000	-13.29%
PROGRAM:	6000 CONTINGENCY	\$	-	\$	-	\$ -	
	OTHER FINANCING USES						
	8130 TRANSFER TO O&M	\$	_	\$	24,000,000	\$ _	-100.00%
	8610 TRANSFER TO DEBT SER\	/	3,062,345		2,724,825	1,213,250	-55.47%
	TOTAL:	\$	3,062,345	\$	26,724,825	\$ 1,213,250	-95.46%
	TOTAL EXPENDITURES &						
	OTHER FINANCING USES	\$	248,533,627	\$	291,240,600	\$ 279,414,294	-4.06%
	NET CHANGE IN FUND BALANCE:		10,201,381		(29,246,534)	(3,509,980)	
	FUND BALANCE @ END OF YEAR:	\$	75,492,082	\$	46,245,548	\$ 42,735,568	

CAFETERIA FUND

This fund was established to provide financial accounting for the breakfast and lunch program which provides food services to fourteen Elementary Schools, five Junior High Schools and two High Schools.

Revenues consist of payments received from pupils, payments from teachers, reimbursement received from the state for free lunches, and reimbursement from the Federal government for meals which meet federal guidelines.

The program is currently provided on a purchased service basis by our Food Service Management Company. Expenditures in the fund consists of salaries and benefits for lunchroom supervisors, payments to our provider, repair of equipment, and certain equipment acquisitions.

FY 2025 NAPERVILLE C.U.S.D 203 CAFETERIA FUND BUDGET SUMMARY

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE					
1600 CAFETERIA RECEIPTS 1691 COMMODITY USAGE 1900 OTHER REVENUE	\$ 3,060,245 194,066 5,561	\$	3,212,000 468,839	\$ 3,300,000 450,000	2.74% -4.02%
3360 STATE AID - FREE LUNCHES 4210 FEDERAL AID - LUNCHES 4215 FEDERAL AID - MILK	8,560 1,420,863		5,200 1,948,400	15,000 1,925,421	188.46% -1.18%
4220 FEDERAL AID - BREAKFAST 4225 FEDERAL AID - SFSP	157,584 -		169,300 -	178,000 -	5.14% -
TOTAL REVENUE:	\$ 4,846,878	\$	5,803,739	\$ 5,868,421	1.11%
EXPENDITURES					
1000 SALARIES 2000 EMPLOYEE BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT	\$ 1,244,799 6,161 3,898,572 21,500	•	1,275,000 7,500 4,617,160 22,000 25,000	\$ 1,275,000 7,900 4,765,721 22,000 25,000	0.00% 5.33% 3.22% 0.00% 0.00%
TOTAL EXPENDITURES:	\$ 5,171,032	\$	5,956,660	\$ 6,105,621	2.50%
NET CHANGE IN FUND BALANCE:	(324,153)		(152,921)	(237,200)	
FUND BALANCE @ END OF YEAR:	4,363,850		4,210,929	3,973,729	

OPERATIONS AND MAINTENANCE FUND

Revenues and expenditures relative to the operation and maintenance of District facilities are accounted for in this fund. District facilities include 22 schools totaling 2,350,000 square feet, grounds totaling 300 acres, a transportation terminal, an administrative center, and a maintenance/warehouse building. The Operations and Maintenance Fund expenditures include salaries and benefits for educational support personnel, insurance, contractual consulting services, supplies, utilities, and equipment.

REVENUE

• LOCAL REVENUE is derived primarily from Property Taxes.

EXPENDITURES

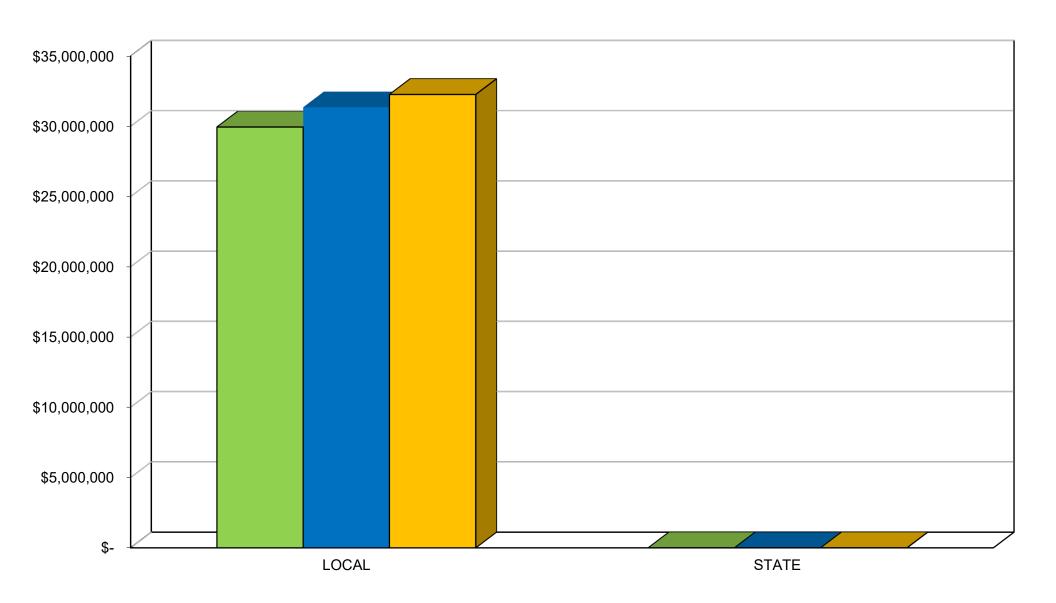
- Budgeted SALARY expenditures reflect negotiated increases.
- Budgeted **BENEFIT** expenditures include medical and dental insurance and postretirement benefits cost.
- Budgeted **PROFESSIONAL SERVICES** include expenditures for consulting services, chemicals, and equipment maintenance.
- Budgeted SUPPLY expenditures include utilities and building and grounds supplies.
- Budgeted **CAPITAL OUTLAY** expenditures include costs for vehicle replacement, major facility renovations and expansion.

FY 2025 NAPERVILLE C.U.S.D. 203 OPERATIONS AND MAINTENANCE FUND BUDGET SUMMARY

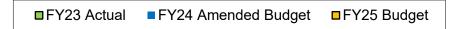
		FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE						
LOCAL STATE	\$	29,944,930 (16,885)		31,353,840	\$ 32,262,808	2.90%
TOTAL REVENUE:	\$	29,928,045	\$	31,353,840	\$ 32,262,808	2.90%
EXPENDITURES SALARIES EMPLOYEE BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY OTHER NON CAPITAL EQUIPMENT CONTINGENCY	\$	10,560,064 2,680,913 5,347,717 5,680,428 5,135,197 60 657,505	\$	10,386,700 3,458,100 3,619,900 5,467,000 6,610,000 1,100 520,000	\$ 10,827,100 3,200,400 4,970,150 5,462,500 7,395,000 100 800,110	4.24% -7.45% 37.30% -0.08% 11.88% -90.91% 53.87%
TOTAL EXPENDITURES:	\$	30,061,883	\$	30,062,800	\$ 32,655,360	8.62%
OTHER FINANCING SOURCES (USES))					
TRANSFERS IN TRANSFERS OUT		10,000,000		40,000,000 49,405,779	-	-100.00% -100.00%
TOTAL SOURCES (USES):	\$	(10,000,000)	\$	(9,405,779)	\$ -	-100.00%
NET CHANGE IN FUND BALANCE:	\$	(10,133,838)	\$	(8,114,739)	\$ (392,552)	
FUND BALANCE @ END OF YEAR:	\$	16,247,582	\$	8,132,843	\$ 7,740,291	

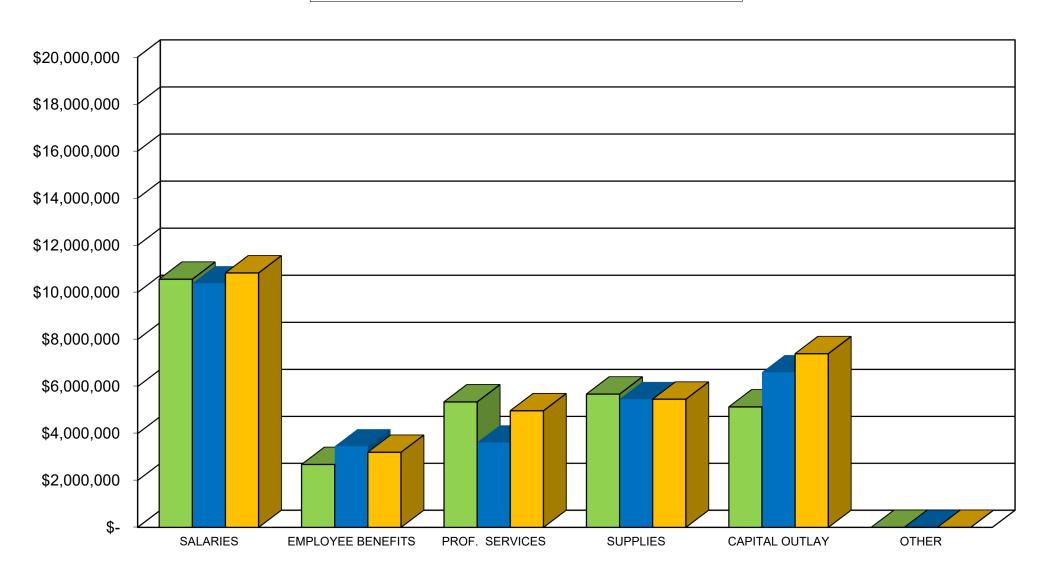
O&M FUND REVENUE COMPARISON

■FY23 Actual ■FY24 Amended Budget ■FY25 Budget



O&M FUND EXPENDITURE COMPARISON





TYPE OF EXPENDITURE

FY 2025 NAPERVILLE C.U.S.D. 203 OPERATIONS AND MAINTENANCE FUND BUDGET

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE					
LOCAL SOURCES					
1111 GENERAL LEVY 1510 EARNED INTEREST 1720 FEES 1910 RENT REVENUE 1999 OTHER REVENUE	\$ 28,878,626 769,402 68,475 212,878 15,549	\$	30,502,240 480,000 66,600 300,000 5,000	\$ 31,406,208 480,000 66,600 300,000 10,000	2.96% 0.00% 0.00% 0.00% 100.00%
TOTAL LOCAL REVENUE:	\$ 29,944,930	\$	31,353,840	\$ 32,262,808	2.90%
STATE SOURCES					
3001 GENERAL STATE AID	\$ (16,885)	\$	-	\$ -	-
TOTAL STATE:	\$ (16,885)	\$		\$ -	-
OTHER FINANCING SOURCES: 7320 TSFER FROM EDUCATION	\$ -	\$	40,000,000	\$ -	-100.00%
TOTAL OTHER:	\$ -	\$	40,000,000	\$ -	-100.00%
TOTAL REVENUE:	\$ 29,928,045	\$	71,353,840	\$ 32,262,808	

FY 2025 NAPERVILLE C.U.S.D. 203 OPERATIONS AND MAINTENANCE FUND BUDGET

				FY 2023 ACTUAL	FY 2	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
EXPENDITURE	ES								
PROGRAM:	2540	OPERATION & MAINTENAN	CE O	F PLANT SER	VICE	S			
	2000 3000 4000 5000 6000	SALARIES BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY OTHER NON CAPITAL EQUIPMENT TOTAL:	\$	9,717,733 2,422,306 5,347,717 5,680,428 5,135,197 60 657,505 28,960,945		9,442,200 3,082,500 3,619,900 5,467,000 6,610,000 1,100 520,000 28,742,700	\$ \$	9,840,100 2,806,000 4,970,150 5,462,500 7,395,000 100 800,110 31,273,960	4.21% -8.97% 37.30% -0.08% 11.88% -90.91% 53.87% 8.81%
PROGRAM:	2541	OPERATION & MAINTENAN	CE O	F PLANT SER	VICE	S - MANAGEM	ENT		
	2000 3000 4000 5000 6000	SALARIES BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY OTHER NON CAPITAL EQUIPMENT TOTAL:	\$	317,037 56,648 - - - - 373,685		320,600 72,300 - - - - 392,900	\$	332,000 75,900 - - - - - 407,900	3.56% 4.98% - - - - 3.82%
PROGRAM:	2546	SECURITY SERVICES							
	2000 3000 4000 5000 6000	SALARIES BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY OTHER NON CAPITAL EQUIPMENT TOTAL:	\$	525,294 201,960 - - - - 727,254		623,900 303,300 - - - - - - 927,200	\$	655,000 318,500 - - - - - 973,500	4.98% 5.01% - - - - 4.99%
PROGRAM:	6000	CONTINGENCY	\$	-	\$	-	\$	-	-
	TOTAL	EXPENDITURES:	\$	30,061,883	\$	30,062,800	\$	32,655,360	8.62%

FY 2025 NAPERVILLE C.U.S.D. 203 OPERATIONS AND MAINTENANCE FUND BUDGET

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
OTHER FINANCING USES					
8440 TRANSFER OF INTEREST	-		125,000	-	-100.00%
8840 TRANSFER CAPITAL IMP	10,000,000		49,280,779	-	-100.00%
TOTAL:	\$ 10,000,000	\$	49,405,779	\$ -	-100.00%
TOTAL EXPENDITURES &					
OTHER FINANCING USES	\$ 40,061,883	\$	79,468,579	\$ 32,655,360	-58.91%
NET CHANGE IN FUND BALANCE:	(10,133,838)		(8,114,739)	(392,552)	
FUND BALANCE @ END OF YEAR:	\$ 16,247,582	\$	8,132,843	\$ 7,740,291	

LAND CASH FUND

Revenues for this fund consist of fees and/or donations received from developers. Use of the money is determined by the Board of Education in accordance with applicable ordinances, typically for school construction benefiting the source of funds.

FY 2025 NAPERVILLE C.U.S.D 203 LAND / CASH FUND BUDGET SUMMARY

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE					
LOCAL SOURCES					
1510 INTEREST EARNINGS 1990 OTHER	\$ 10,630 60,572	\$	1,800 75,000	\$ 1,800 75,000	0.00% 0.00%
TOTAL REVENUE:	\$ 71,203	\$	76,800	\$ 76,800	0.00%
EXPENDITURES					
5200 SITE IMPROVEMENTS	\$ -	\$	-	\$ -	-
OTHER FINANCING USES					
8830 TRANSFER CAPITAL IMP	\$ 378,461	\$	719,221	\$ -	-100.00%
TOTAL EXPENDITURES & OTHER FINANCING USES:	\$ 378,461	\$	719,221	\$ <u> </u>	-100.00%
NET CHANGE IN FUND BALANCE:	\$ (307,259)	\$	(642,421)	\$ 76,800	
FUND BALANCE @ END OF YEAR:	917,331	\$	274,910	\$ 351,710	

DEBT SERVICES FUND

This fund accounts for revenue and expenditure transactions for the repayment of general obligation bonded debt. The District was authorized by referendum (February 2008) to issue up to \$43 million in general obligation bonds for building construction and renovation. The bonds are repaid by a property tax levy authorized by the referendum or abated through payments from reserves.

Technology equipment leases are also paid through this fund through transfers from the Education Fund.

REVENUE

- LOCAL REVENUE is derived from Property Taxes. Interest income is earned on any revenue held in the fund until dispersed to pay the interest or principal on the bonds.
- **FEDERAL REVENUE** is derived entirely reimbursement for the issuance of Build America Bonds.

FY 2025 NAPERVILLE C.U.S.D 203 DEBT SERVICE FUND BUDGET SUMMARY

		FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
REVENUE							
SOURCES:							
1112 GENERAL LEVY	\$	-	\$	-	\$	-	-
1510 EARNED INTEREST		-		-		-	-
1900 OTHER REVENUE 4869 FEDERAL SUBSIDY		149,998		108,000		- 71,750	- -33.56%
TOTAL REVENUE:	\$	149,998	\$		\$	71,750	-33.56%
EXPENDITURES							
3900 PROF. SERVICES	\$	_	\$	125,000	\$	_	-100.00%
6100 PRINCIPAL PAY	•	2,759,837	•	2,510,000	•	1,080,000	-56.97%
6200 INTEREST PAY		460,708		330,500		205,000	-37.97%
TOTAL EXPENDITURES:	\$	3,220,545	\$	2,965,500	\$	1,285,000	-56.67%
OTHER FINANCING SOURCES:							
7140 TRANSFERS IN	\$	-	\$	-	\$	-	-
7400 CAPITAL LEASE - PRINCIPAL		329,837		-		-	-
7500 CAPITAL LEASE - INTEREST		8,708		-		-	
7600 BOND - PRINCIPAL		2,430,000		2,510,000		1,080,000	-56.97%
7700 BOND - INTEREST 7900 OTHER SOURCES		293,800		214,825		133,250	-37.97%
7900 OTHER SOURCES		-		125,000		-	-100.00%
TOTAL SOURCES (USES)	\$	3,062,345	\$	2,849,825	\$	1,213,250	-57.43%
NET CHANGE IN FUND BALANCE:	\$	(8,202)	\$	(7,675)	\$	-	
FUND BALANCE @ END OF YEAR:	\$	561,452	\$	553,777	\$	553,777	

TRANSPORTATION FUND

Revenues and expenditures relative to the transportation of students are accounted for in this fund. The district currently owns over 130 buses that transport students to and from school, athletic events, and field trips. The district also utilizes a private contractor to transport out-of-district special education students. The Transportation Fund expenditures include salaries and benefits for educational support personnel, vehicle insurance, lease payments on equipment, and fuel.

REVENUE

- LOCAL REVENUE is derived almost entirely from Property Taxes.
- STATE REVENUE is derived from categorical aid.
- **FEDERAL REVENUE** is not received in this fund.

EXPENDITURES

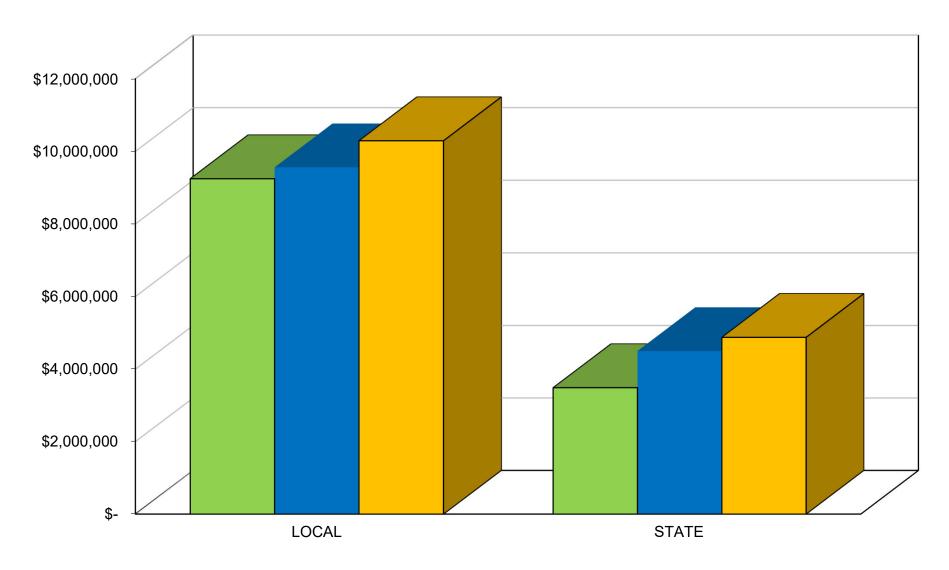
- Budgeted SALARY expenditures reflect negotiated increases.
- Budgeted BENEFIT expenditures include medical and dental insurance and postretirement benefits cost.
- Budgeted PROFESSIONAL SERVICES include private contractor costs to transport special education students who attend classes out of the district. Other expenditures include mandatory driver physicals and safety inspections.
- Budgeted **SUPPLY** expenditures include gasoline, maintenance supplies and parts, and licenses.
- Budgeted CAPITAL OUTLAY expenditures are primarily for the acquisition of buses.

FY 2025 NAPERVILLE C.U.S.D. 203 TRANSPORTATION FUND BUDGET SUMMARY

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE					
LOCAL	\$ 9,244,953	\$	9,562,007	\$ 10,291,522	7.63%
STATE	3,486,605		4,500,000	4,875,000	8.33%
TOTAL REVENUE:	\$ 12,731,558	\$	14,062,007	\$ 15,166,522	7.85%
EXPENDITURES					
SALARIES	\$ 4,606,806	\$	4,860,200	\$ 4,996,000	2.79%
EMPLOYEE BENEFITS	1,417,451		1,768,900	1,836,600	3.83%
PURCHASED SERVICES	4,783,101		5,374,500	5,547,500	3.22%
SUPPLIES	713,812		617,500	866,000	40.24%
CAPITAL OUTLAY	1,982,677		3,174,960	2,950,000	-7.09%
OTHER	-		650	300	-53.85%
NON CAPITAL EQUIPMENT CONTINGENCY	3,400		1,100	1,100 -	0.00%
TOTAL EXPENDITURES:	\$ 13,507,247	\$	15,797,810	\$ 16,197,500	2.53%
NET CHANGE IN FUND BALANCE:	\$ (775,689)	\$	(1,735,803)	\$ (1,030,978)	
FUND BALANCE @ END OF YEAR:	\$ 12,251,309	\$	10,515,506	\$ 9,484,528	

REVENUE COMPARISON

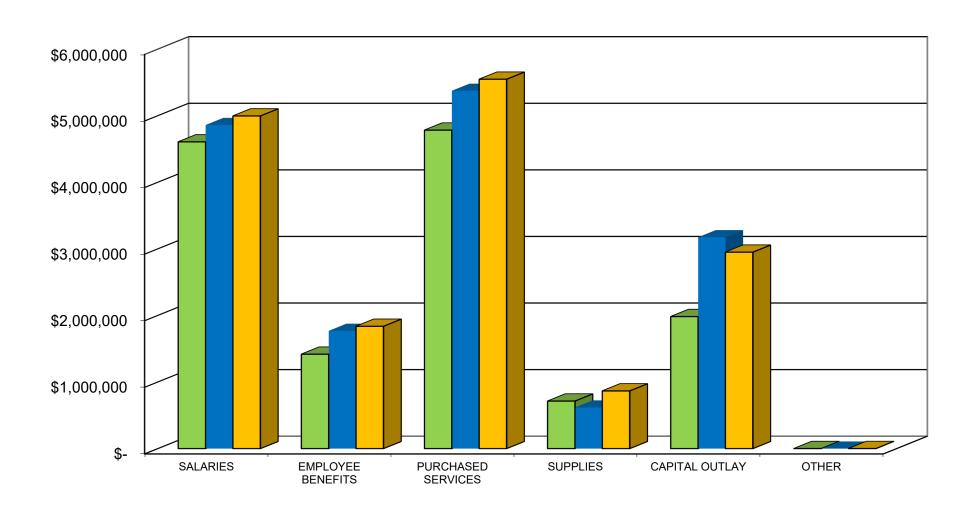
■FY23 Actual ■FY24 Amended Budget ■FY25 Budget



SOURCE OF FUNDS

EXPENDITURE COMPARISON

■FY23 Actual ■FY24 Amended Budget ■FY25 Budget



TYPE OF EXPENDITURE

FY 2025 NAPERVILLE C.U.S.D. 203 TRANSPORTATION FUND BUDGET

		FY 2023 ACTUAL	FY :	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE						
LOCAL SOURCES:						
1113 GENERAL LEVY	\$	8,761,776	\$	9,242,257	\$ 9,870,522	6.80%
1411 FEES		135,921		121,000	121,000	0.00%
1510 EARNED INTEREST		233,321		90,000	190,000	111.11%
1999 OTHER REVENUE		113,934		108,750	110,000	1.15%
TOTAL LOCAL:	\$	9,244,953	\$	9,562,007	\$ 10,291,522	7.63%
STATE SOURCES:						
3500 REGULAR TRANS A	ID \$	131,211	\$	1,000,000	\$ 275,000	-72.50%
3510 SPEC. TRANS AID		3,355,394		3,500,000	4,600,000	31.43%
3505 VOC ED TRANS AID		-		-	-	-
TOTAL STATE:	\$	3,486,605	\$	4,500,000	\$ 4,875,000	8.33%
TOTAL REVENUE:	\$	12,731,558	\$	14,062,007	\$ 15,166,522	7.85%

FY 2025 NAPERVILLE C.U.S.D. 203 TRANSPORTATION FUND BUDGET

				FY 2023 ACTUAL	FY	2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
EXPENDITURES	3								
PROGRAM:	2545	NON-BUSING VEHICLE SER	VICE	AND MAINTE	NAN	NCE			
		SALARIES	\$	-	\$	-	\$	-	-
		BENEFITS PROF. SERVICES		39,727		25,000		25,000	0.00%
		SUPPLIES		-				-	-
		CAPITAL OUTLAY		-		-		-	-
		OTHER		-		-		-	-
	7000	NON CAPITAL EQUIPMENT TOTAL:	\$	39,727	\$	25,000	\$	25,000	0.00%
		. •	_	00,1.2.			_		0.007,0
PROGRAM:	2551	TRANSPORTATION ADMINIS	STRA	ATION					
	1000	SALARIES	\$	465,452	\$	435,200	\$	437,000	0.41%
	2000	BENEFITS		80,775		65,900		69,200	5.01%
		PROF. SERVICES		123,903		132,500		136,500	3.02%
		SUPPLIES CAPITAL OUTLAY		8,146		46,500		115,000	147.31%
		OTHER		-		300		300	0.00%
		NON CAPITAL EQUIPMENT		-		-		-	-
		TOTAL:	\$	678,277	\$	680,400	\$	758,000	11.41%
PROGRAM:	2552	TRANSPORTATION SERVIC	ES						
	1000	SALARIES	\$	3,941,089	\$	4,045,000	\$	4,125,000	1.98%
		BENEFITS		1,288,178		1,514,500		1,604,500	5.94%
		PROF. SERVICES		4,319,822		4,879,000		5,077,000	4.06%
		SUPPLIES CAPITAL OUTLAY		649,773		526,000		696,000 2,950,000	32.32% -7.09%
		OTHER		1,941,362		3,174,960 350		2,950,000	-7.09% -100.00%
		NON CAPITAL EQUIPMENT		_		-		_	-
		TOTAL:	\$	12,140,224	\$	14,139,810	\$	14,452,500	2.21%

FY 2025 NAPERVILLE C.U.S.D. 203 TRANSPORTATION FUND BUDGET

				FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
PROGRAM:	2554	TRANSPORTATION MAINTE	NAN	CE				
	2000 3000 4000 5000	SALARIES BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY OTHER	\$	200,265 27,216 299,649 55,893 41,315	\$	380,000 88,500 338,000 45,000	\$ 434,000 92,900 309,000 55,000	14.21% 4.97% -8.58% 22.22%
		NON CAPITAL EQUIPMENT TOTAL:	\$	3,400 627,737	\$	1,100 852,600	\$ 1,100 892,000	0.00% 4.62%
PROGRAM:	2550	TRANSPORTATION SERVICE	ES					
	2000 3000 4000 5000 6000	SALARIES BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY OTHER NON CAPITAL EQUIPMENT TOTAL:	\$	21,282 - - - - 21,282	\$	100,000 - - - - - 100,000	\$ 70,000 - - - - - 70,000	-30.00% - - - - - -30.00%
PROGRAM:	1400	CTEI						
	2000 3000 4000 5000 6000	SALARIES BENEFITS PROF. SERVICES SUPPLIES CAPITAL OUTLAY OTHER NON CAPITAL EQUIPMENT TOTAL:	\$	- - - - - -	\$	- - - - - -	\$ - - - - - -	- - - - - -
PROGRAM:	6000	CONTINGENCY		-		-	-	-
	TOTAL	EXPENDITURES	\$	13,507,247	\$	15,797,810	\$ 16,197,500	2.53%
	NET CH	IANGE IN FUND BALANCE:		(775,689)		(1,735,803)	(1,030,978)	
	FUND E	BALANCE @ END OF YEAR:	\$	12,251,309	\$	10,515,506	\$ 9,484,528	

ILLINOIS MUNICIPAL RETIREMENT FUND

Revenues and expenditures required by state and federal law for the payment of Illinois Municipal Retirement Fund, Social Security, and Medicare for all educational support personnel. Employer Medicare for certified staff is also included.

FY 2025 NAPERVILLE C.U.S.D 203 IL MUNICIPAL RETIREMENT FUND BUDGET SUMMARY

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE					
LOCAL SOURCES:					
1110 I.M.R.F. 1150 SOCIAL SECURITY LEVY 1230 C.P.P.R.T. 1510 EARNED INTEREST 1999 OTHER REVENUE	\$ 4,332,849 4,781,083 238,600 242,865	\$	4,579,245 5,048,338 238,600 108,000	\$ 3,988,090 6,281,242 238,600 150,000	-12.91% 24.42% 0.00% 38.89%
TOTAL REVENUE:	\$ 9,595,397	\$	9,974,183	\$ 10,657,932	6.86%
EXPENDITURES					
2120 IMRF 2130 FICA 2600 MEDICARE 6000 CONTINGENCY	\$ 3,710,559 2,310,558 2,696,151	\$	4,640,110 2,363,590 2,898,080	\$ 4,635,210 2,486,470 3,051,860	-0.11% 5.20% 5.31%
TOTAL EXPENDITURES:	\$ 8,717,268	\$	9,901,780	\$ 10,173,540	2.74%
NET CHANGE IN FUND BALANCE:	878,129		72,403	484,392	
FUND BALANCE @ END OF YEAR:	\$ 1,899,018	\$	1,971,421	\$ 2,455,813	

CAPITAL PROJECTS FUND

This fund accounts for financial resources used for major capital acquisition or construction activities. Financial resources result from bond issues, receipts from other long-term financing agreements, fund transfers, or construction or maintenance grants to be used for school capital projects and capital leases.

FY 2025 NAPERVILLE C.U.S.D 203 CAPITAL PROJECTS FUND BUDGET SUMMARY

		FY 2023 ACTUAL	F	Y 2024 Amended BUDGET		FY 2025 BUDGET	% CHANGE
REVENUE							
LOCAL SOURCES:							
1120 GENERAL LEVY	\$	-	\$	-	\$	-	-
1230 OTHER LOCAL		3,205,669		-		-	-
1510 EARNED INTEREST 1990 OTHER		-		-		1,400,000	-
1990 OTHER		-		-		-	-
TOTAL REVENUE:	\$	3,205,669	\$	-	\$	1,400,000	-
EXPENDITURES							
1000 SALARIES	\$	2,536	\$	10,500	\$	-	-100.00%
2000 EMPLOYEE BENEFITS	•	31	·	[′] 59	·	-	-100.00%
3000 PROF. SERVICES		657,560		291,000		-	-100.00%
4000 SUPPLIES		-		22,000		-	-100.00%
5000 CAPITAL OUTLAY		4,727,096		7,685,000		10,000,000	30.12%
6000 OTHER		-		116		-	-100.00%
7000 NON CAPITAL EQUIPMENT		73,004		36,000		-	-100.00%
TOTAL EXPENDITURES:	\$	5,460,227	\$	8,044,675	\$	10,000,000	24.31%
OTHER FINANCING SOURCES:							
7100 TRANSFERS IN	\$	10,378,461	\$	50,000,000	\$	_	-100.00%
	Ψ	. 5,57 5, 101	Ψ	33,303,000	Ψ		. 33.3370
NET CHANGE IN FUND BALANCE:	\$	8,123,904	\$	41,955,325	\$	(8,600,000)	
FUND DALLANCE @ END OF VEAD	•	0.402.002	ŕ	E0 070 000	•	44 470 222	
FUND BALANCE @ END OF YEAR:	\$	8,123,903	\$	50,079,228	\$	41,479,228	

WORKING CASH FUND

The Working Cash Fund allows the school district to loan money to itself on an interest free basis.

FY 2025 NAPERVILLE C.U.S.D 203 WORKING CASH FUND BUDGET SUMMARY

		FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE						
LOCAL SOURCES:						
1115 GENERAL LEVY 1510 EARNED INTEREST	\$	997,838 26,591	\$	1,055,460 18,000	\$ 1,096,725 25,000	3.91% 38.89%
TOTAL REVENUE:	\$	1,024,429	\$	1,073,460	\$ 1,121,725	4.50%
EXPENDITURES						
PROGRAM 8120 PERMANENT TRANSFER 8000 TRANSFER	₹	-	\$	16,000,000	\$ -	-100.00%
TOTAL EXPENDITURES:	\$	-	\$	16,000,000	\$ -	-100.00%
NET CHANGE IN FUND BALANCE:	\$	1,024,429	\$	(14,926,540)	\$ 1,121,725	
FUND BALANCE @ END OF YEAR:	\$	16,700,571	\$	1,774,031	\$ 2,895,756	

TORT LIABILITY FUND

The Tort Liability Fund was established by the school district to separate all revenues and expenditures for Tort Liability purposes, which includes liability insurance and workers' compensation insurance. The school district insures members of the Board of Education, employees, voluntary personnel and student teachers against civil rights damage claims and suits, constitutional rights damage claims and suits, death and bodily injury, property damage claims and suits (including defense thereof) when damages are sought for negligent or wrongful action alleged to have been committed in the scope of employment under the direction of the Board of Education.

Expenditures from the Tort Liability Fund are required to be made to the State of Illinois for unemployment compensation insurance for district employees. The district does not pay on the basis of a percentage of district payrolls but reimburses the State of Illinois for whatever legitimate benefits the State has provided to former district employees.

Workers' Compensation insurance is covered on a self-funding basis with co-insurance being provided by an insurance provider. Claims and loss control programs are handled through a third-party administrator.

This district's liability insurance coverage is provided by an Intergovernmental pool, Collective Liability Insurance Cooperative (CLIC).

FY 2025 NAPERVILLE C.U.S.D 203 TORT FUND BUDGET SUMMARY

	FY 2023 ACTUAL	FY	2024 Amended BUDGET	FY 2025 BUDGET	% CHANGE
REVENUE					
LOCAL SOURCES:					
1120 GENERAL LEVY 1510 EARNED INTEREST 1990 OTHER	\$ 1,467,396 39,060	\$	1,546,891 18,000 -	\$ 1,694,938 25,000 -	9.57% 38.89% -
TOTAL REVENUE:	\$ 1,506,455	\$	1,564,891	\$ 1,719,938	9.91%
EXPENDITURES					
1000 SALARIES 2000 EMPLOYEE BENEFITS 3000 PROF. SERVICES 4000 SUPPLIES 5000 CAPITAL OUTLAY 6000 OTHER 7000 NON CAPITAL EQUIPMENT	\$ - 1,656,069 - - - -	\$	- 1,600,000 - - -	\$ 1,666,000 - - -	- 4.13% - - - -
TOTAL EXPENDITURES:	\$ 1,656,069	\$	1,600,000	\$ 1,666,000	4.13%
NET CHANGE IN FUND BALANCE:	\$ (149,614)	\$	(35,109)	\$ 53,938	
FUND BALANCE @ END OF YEAR:	\$ 662,164	\$	627,055	\$ 680,993	